#### AUDITING PROCEDURES REPORT

Local Government Type:	_	Local Government			County	
☐ City ☐ Township ☐ Village ☐	Other	Charter Township	of Bedford		С	alhoun
Audit Date December 31, 2003	Opinion D Apr	oate il 8, 2004	Date Accountant Report Submitted To Sta			
We have audited the financial statement with the Statements of the Government Counties and Local Units of Government	al Accounti	ng Standards Board	(GASB) and the U	Iniform Reporting I		
We affirm that:  . We have complied with the <i>Bulletin</i> 2. We are certified public accountants				higan as revised.		
We further affirm the following. "Yes" reand recommendations.	sponses ha	ve been disclosed in	the financial state	ments, including the	e notes, or in th	ne report of commen
yes no 5. The local unit ho [MCL 129.91] or yes no 6. The local unit ha yes no 7. The local unit ha (normal costs) in	ent units/fur nulated defices of non- s violated the der the Eme Ids deposits P.A. 55 of is been deli s violated the n the currer	nds/agencies of the locits in one or more of compliance with the econditions of either ergency Municipal Los/investments which 1982, as amended [Noncent in distributing the Constitutional requit year. If the plan is	this unit's unreserv Uniform Accounting an order issued ure an Act. do not comply with MCL 38.1132]) If tax revenues that irement (Article 9, 5) If more than 100%	red fund balances/r g and Budgeting A nder the Municipal F statutory requirem were collected for Section 24) to fund of funded and the over	etained earnin ct (P.A. 2 of 1' inance Act or ents. (P.A. 20 another taxing current year ea	gs (P.A. 275 of 1980 968, as amended). Its requirements, or a of 1943, as amende Junit. Irned pension benefi
🔲 yes 🛛 no 8. The local unit us	es credit ca	o contributions are du ords and has not adop ted an investment po	oted an applicable	policy as required b		1995 (MCL 129.241
We have enclosed the following:				Enclosed	To Be Forwarde	Not d Required
The letter of comments and recommen	dations.					
Reports on individual federal assistance	e programs	(program audits).				$\boxtimes$
Single Audit Reports (ASLGU).						
Certified Public Accountant (Firm Name	e): <b>P</b>	LANTE & M	ORAN, PL	LC		
Street Address 67 West Michigan Avenue, Suite	500		City Battle	Creek	State MI	ZIP 49017
Accountant Signature					<u> </u>	I

# Charter Township of Bedford Calhoun County

Financial Report
with Additional Information
December 31, 2003



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Plante & Moran, PLLC

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#### Independent Auditor's Report

To the Members of the Township Board Charter Township of Bedford Battle Creek, Michigan

We have audited the accompanying general purpose financial statements of the Charter Township of Bedford, Michigan as of December 31, 2003, and for the year then ended, as listed in the table of contents. These general purpose financial statements are the responsibility of the Charter Township of Bedford, Michigan management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with accounting principles generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Fixed assets acquired prior to January 1, 1990 of the proprietary funds have not been capitalized, nor has related depreciation been recorded as required by accounting principles generally accepted in the United States of America. The amount of unrecorded fixed assets and depreciation cannot be determined. Consequently, the financial statements of the Sewer System Fund do not present fairly the financial position, results of operations, or cash flows in accordance with accounting principles generally accepted in the United States of America.

The general purpose financial statements referred to above do not include the General Fixed Asset Account Group, which should be included to conform with accounting principles generally accepted in the United States of America. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the effects of matters discussed in the two preceding paragraphs, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Charter Township of Bedford, Michigan at December 31, 2003, and the results of its operations and cash flows of its proprietary funds and similar trust fund for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Plante & Moran, PLLC

April 8, 2004



		overnmental Fund Type General	Proprietary Funds		
Assets					
Cash and cash equivalents (Note 2)	\$	798,011	\$	523,166	
Taxes and accounts receivable		113,987		25,095	
Interest receivable  Due from other funds (Note 3)		- 205,491		17,580 39,577	
Special assessments receivable (Note 4)		205,471		585,217	
Capital assets (Note 5)		_		2,233,775	
Bond costs, net of accumulated amortization of \$39,115		-		11,148	
Amount to be provided for retirement of general long-term debt (Note 4)				<u>-</u>	
Total assets	\$	1,117,489	\$	3,435,558	
Liabilities and Fund Equity					
Liabilities					
Accounts payable	\$	6,176	\$	-	
Accrued interest		-		10,350	
Due to other funds (Note 3)		-		3,145	
Compensated absences (Note 4)		-		-	
Deferred revenue		304,304		-	
Due to other governmental units		-		-	
Long-term debt (Note 4) Other (Note 4)		-		1,170,000 -	
·	-	210 400		1 102 405	
Total liabilities		310,480		1,183,495	
Fund Equity					
Fund balances:		4 227			
Reserved (Note 7 and Note 12) Unreserved:		4,227		-	
Undesignated		802,782		_	
Retained earnings		-		2,252,063	
Total fund equity		807,009		2,252,063	
Total liabilities and fund equity	\$	1,117,489	\$	3,435,558	

# Combined Balance Sheet All Fund Types and Account Groups December 31, 2003

			General				
			Long-term	Totals			
	Trust and	Debt Account		(Memorandum			
	Agency		Group	·	Only)		
	<i>y</i>				3,		
\$	1,315,511	\$	_	\$	2,636,688		
	-		-		139,082		
	-		-		17,580		
	-		-		245,068		
	-		-		585,217		
	-		-		2,233,775		
	-		-		11,148		
			1,016,493		1,016,493		
\$	1,315,511	\$	1,016,493	\$	6,885,051		
÷	77-	<u> </u>		<u> </u>			
\$	-	\$	-	\$	6,176		
	-		-		10,350		
	241,923		-		245,068		
	-		23,000		23,000		
	-		_		304,304		
	1,044,856		_		1,044,856		
	-		886,493		2,056,493		
	_		107,000		107,000		
_		_	,				
	1,286,779		1,016,493		3,797,247		
	00.700				00.050		
	28,732		-		32,959		
	-		-		802,782		
			-		2,252,063		
	28,732		-		3,087,804		
\$	1,315,511	\$	1,016,493	\$	6,885,051		
-	-,,	-	,,	-	-,,		



# Statement of Revenue, Expenditures and Changes in Fund Balance – Budget and Actual - General Fund Year Ended December 31, 2003

	General Fund					
					Ov	er (Under)
		Budget		Actual		Budget
Revenue						
Taxes	\$	781,200	\$	757,362	\$	(23,838)
State shared revenue		875,000		781,826		(93,174)
Licenses, fees and permits		95,200		105,061		9,861
Charges for services		12,500		14,853		2,353
Interest earned		15,500		14,127		(1,373)
Miscellaneous		65,000	_	100,266	_	35,266
Total revenue		1,844,400		1,773,495		(70,905)
Expenditures						
General government		778,655		710,043		(68,612)
Public safety		1,952,238		1,639,645		(312,593)
Total expenditures		2,730,893		2,349,688		(381,205)
Deficiency of revenue over expenditures		(886,493)		(576,193)		310,300
Other Financing Sources						
Proceeds from debt		886,493		886,493		
Excess of revenue and other financing						
sources over expenditures		-		310,300		310,300
Fund Balance – Beginning of year		496,709		496,709		
Fund Balance – End of year	\$	496,709	\$	807,009	\$	310,300

### Combined Statement of Revenue, Expenses and Changes in Retained Earnings/Fund Balance All Proprietary Fund Types and Similar Trust Fund Year Ended December 31, 2003

	Proprietary Fund Types Sewer Fund	Cemetery Perpetual Care Fund	Totals (Memorandum Only)
Operating Revenue Charges for services	\$ 192,040	\$ -	\$ 192,040
Operating Expenses	211,766		211,766
Operating Loss	(19,726)	-	(19,726)
Nonoperating Revenue - Interest income	27,762	654	28,416
Nonoperating Expenses			
Interest expense	28,750	=	28,750
Amortization expense	2,952		2,952
Total nonoperating expenses	31,702		31,702
Net Income (Loss)	(23,666)	654	(23,012)
Retained Earnings/Fund Balance – Beginning	2,275,729	28,078	2,303,807
Retained Earnings/Fund Balance – Ending	\$ 2,252,063	\$ 28,732	\$ 2,280,795



### Combined Statement of Cash Flows All Proprietary Fund Types and Similar Trust Fund Year Ended December 31, 2003

	Fund Types Perp		netery petual e Fund	Totals (Memorandum Only)		
Cash Flows from Operating Activities						
Operating loss	\$	(19,726)	\$	-	\$	(19,726)
Adjustments to reconcile operating loss to net						
cash from operating activities:						
Depreciation and amortization		58,797		-		58,797
Changes in assets and liabilities:						
Due from other funds		9,495		-		9,495
Due to other funds		(8,993)				(8,993)
Net cash provided by operating activities		39,573		-		39,573
Cash Flows from Capital and Related Financing Activities						
Collection of customer assessments		102,800		-		102,800
Principal payments on long-term debt		(155,000)		-		(155,000)
Payment of interest on long-term debt		(26,500)				(26,500)
Net cash used in capital and						
related financing activities		(78,700)		-		(78,700)
Cash Flows from Investing Activities						
Interest on investments		27,762		654		28,416
Net Increase (Decrease) in Cash and						
Cash Equivalents		(11,365)		654		(10,711)
Cash and Cash Equivalents – Beginning		534,531		28,078		562,609
Cash and Cash Equivalents – Ending	\$	523,166	\$	28,732	\$	551,898

During the year ended December 31, 2003, there were no non-cash transactions.

#### Notes to Financial Statements December 31, 2003

#### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Charter Township of Bedford conform to accounting principles generally accepted in the United States of America as applicable to governmental units with the following exceptions:

The Sewer Fund is on a full accrual basis and conforms to accounting principles generally accepted in the United States of America except that fixed assets acquired prior to January 1, 1990 have not been capitalized, nor has depreciation been recorded for those assets.

General fixed assets purchased are recorded as expenditures in the General Fund at time of purchase. No General Fixed Assets Account Group has been maintained.

The following is a summary of the significant accounting policies:

#### Reporting Entity

The Township is governed by an elected seven-member Board of Trustees. As required by generally accepted accounting principles, these financial statements present the Charter Township of Bedford. In accordance with accounting principles generally accepted in the United States of America, there are no component units to be included in these financial statements.

#### **Fund Accounting**

The accounts of the Township are organized on the basis of funds and an account group, each of which is considered a separate accounting entity. The various funds are grouped, in the combined financial statements in this report, into generic fund types in three broad fund categories as follows:

#### **Governmental Funds**

**General Fund** – The General Fund contains the records of the ordinary activities of the Township that are not accounted for in another fund. General Fund activities are financed by revenue from general property taxes, state-shared revenue and other sources.



#### Notes to Financial Statements December 31, 2003

#### Note 1 - Summary of Significant Accounting Policies (Continued)

#### **Proprietary Funds**

**Enterprise Funds** – Enterprise Funds are used to account for the results of operations that provide a service to citizens that is financed primarily by a user charge for the provision of that service.

#### **Fiduciary Funds**

**Trust and Agency Funds** – Trust and Agency Funds are used to account for assets held by the Township in a trustee capacity or as an agent for individuals, organizations, other governments or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

#### **Basis of Accounting**

Except as noted above, the accrual basis of accounting is used by the proprietary funds and similar trust funds (Cemetery Perpetual Care Fund). All governmental funds and Agency Funds utilize the modified-accrual basis of accounting. Modifications in such method from the accrual basis are as follows:

a. Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned. Other revenue is recorded when received.

Properties are assessed as of December 31. The related property taxes are billed and become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls.

Property taxes billed during the month of December will be used to finance the following year's operations. As such, these taxes are recorded as deferred revenue in the General Fund at December 31.

- b. Payments for inventoriable types of supplies are recorded as expenditures at the time of purchase.
- c. Normally, expenditures are not divided between years by the recording of prepaid expenses.

#### Notes to Financial Statements December 31, 2003

#### Note 1 - Summary of Significant Accounting Policies (Continued)

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

**Fixed Assets and Long-term Liabilities** – Fixed assets purchased after January 1, 1990 and long-term liabilities relating to the proprietary funds are accounted for in those funds. Depreciation on such fixed assets is charged as an expense against the operations of the proprietary funds on a straight-line basis. For the year ended December 31, 2003, depreciation totaling \$58,797 has been included in the operating expenses of the Enterprise Funds.

**Amortization** – Expenses associated with the issuance of the bonds in the Enterprise Funds are being amortized on the straight-line method over the term of the bonds. For the year ended December 31, 2003, amortization totaling \$2,952 has been included in the nonoperating expenses of the Enterprise Funds.

**Cash Equivalents** – For purposes of the statement of cash flows, the proprietary funds and nonexpendable trust fund consider all highly liquid investments with an original maturity of three months or less to be cash equivalents.

**Investments** – Investments are recorded at fair value based on quoted market prices.

**Memorandum Only Totals** – The total data presented is the aggregate of the fund types and account groups and is presented for analysis purposes only. No consolidating or other eliminations were made in arriving at the totals; therefore, they do not present consolidated information.

Other accounting policies are disclosed in other notes to the financial statements.



# Notes to Financial Statements December 31, 2003

#### Note 2 - Cash and Cash Equivalents

The Township's deposits and investments at December 31, 2003 are included on the balance sheet under the following classifications:

	Cash and Cash		
	Equivalents		
Deposits	\$	967,236	
Investments - bank investment pools		1,669,292	
Petty cash and cash on hand		160	
Total	\$	2,636,688	

**Deposits** – The above deposits were reflected in the accounts of the bank (without recognition of checks written but not yet cleared or of deposits in transit) at approximately \$1,126,000. Of that amount, approximately \$228,000 was covered by federal depository insurance and the remainder was uninsured and uncollateralized.

The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the Township evaluates each financial institution it deposits Township funds with and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

**Investments** – The Township is authorized by Michigan Public Act 20 of 1943 (as amended) to invest surplus monies (of nonpension funds) in U.S. bonds and notes, certain commercial paper, U.S. government repurchase agreements, bankers' acceptances and mutual funds and investment pools that are composed of authorized investment vehicles.

The Township investments during the year consisted solely of bank investment pools that had a carrying amount and market value of \$1,669,292 at December 31, 2003. The bank investment pools are regulated by the Michigan Banking Act. The fair value of the position in the bank investment pools is the same as the value of the pool shares. Investments are normally categorized to give an indication of the level of risk assumed by the Township; however, bank investment pools are not categorized because they are not evidenced by securities that exist in physical or book form. The Township believes the investments in these pools comply with the investment authority noted above.

#### Notes to Financial Statements December 31, 2003

#### Note 3 - Interfund Receivables and Payables

The amounts of interfund receivables and payables are as follows:

	li		li	nterfund	
Fund	R	eceivable	Fund		Payable
General Sewer system	\$	205,491 39,577	Tax collection Sewer	\$	241,923 3,145
Total	\$	245,068	Total	\$	245,068

#### Note 4 - Long-term Debt and Assessments Receivable

#### **Outstanding Debt**

The following is a summary of the debt outstanding of the Township as of December 31, 2003:

	Interest		Principal 
	Rate	O	utstanding
General Long-Term Debt Account Group - Installment Purchase Agreement	3.09%	\$	886,493
Enterprise Funds – Michigan Municipal Bond Authority, Michigan State Revolving Loan Fund Program, County of			
Calhoun, Project No. 5015	2%		1,170,000
Total long-term debt		\$	2,056,493

#### **Changes in Long-term Debt**

The bonds were issued by the State of Michigan and the proceeds are payable to Calhoun County. The Township is primarily liable for repayment of the bonds pursuant to a contract with Calhoun County. Under the contract, the Township is obligated to pay the principal and interest requirements on the bonds.



#### Notes to Financial Statements December 31, 2003

107,000

#### Note 4 - Long-term Debt and Assessments Receivable (Continued)

The bonds represent the financing of public improvements that benefit specific districts; these districts are specially assessed, at least in part, for the cost of the improvements. The Township has \$585,217 of special assessments receivable in the future. Future operating results are expected to produce the principal and interest payments not derived from the special assessments.

The following is a summary of long-term debt transactions of the Township for the year ended December 31, 2003:

	Во	nds Payable	F	stallment Purchase greement	Other Obligations		Total	
Balance – January 1, 2003	\$	1,325,000	\$	-	\$ 146,000	\$	1,471,000	
Proceeds		-		886,493	-		886,493	
Retirements		(155,000)	_	-	(16,000)	_	(171,000)	
Balance - December 31, 2003	\$	1,170,000	\$	886,493	\$ 130,000	\$	2,186,493	
The other obligations are comprised of the following:								
Employee compensated absen	ces				\$		23,000	

Environmental obligation (Note 6)

#### Notes to Financial Statements December 31, 2003

### Note 4 - Long-term Debt and Assessments Receivable (Continued)

#### **Debt Service Requirements**

The annual requirements to service bonds and installment purchase agreement outstanding as of December 31, 2003, including both principal and interest, are as follows:

			Ins	stallment
			P	urchase
Year ending December 31:		Bonds	Ag	reement
2004	\$	183,400	\$	194,067
2005		180,200		194,067
2006		182,000		194,067
2007		178,700		194,067
2008		180,400		194,067
Remaining years	_	360,500		
Total	\$	1,265,200	\$	970,335

#### Interest

Total interest incurred by the Township during the year approximated \$28,750.

#### Note 5 - Capital Assets

A summary of proprietary fund fixed assets at December 31, 2003 follows:

	Е	nterprise	Depreciable
		Funds	Life-Years
Sewer system	\$	2,939,851	50
Less accumulated depreciation		(706,076)	
Net	\$	2,233,775	



# Notes to Financial Statements December 31, 2003

#### Note 6 - Contingencies

**Environmental Cleanup** – The Township is aware of soil contamination that occurred as the result of an underground storage tank. The Department of Environmental Quality is currently monitoring the site. The Township is currently working with a company specializing in environmental contamination to do required remediation and monitoring. Based upon estimates obtained from the environmental consultant, \$107,000 has been recorded in the General Long-term Debt Account Group as the estimated cost to clean up and monitor the contamination. The ultimate costs to clean up the contamination will be determined by the success of the initial phases of cleanup and cannot be determined at this time. Expenditures for the year ended December 31, 2003 were \$12,825.

#### Note 7 - Fund Balance

The Cemetery Perpetual Care fund balance is reserved by the Township for cemetery care in the amount of \$28,732 and the General Fund balance is also reserved by the Township for a surplus in construction code fee activity at December 31, 2003.

#### Note 8 - Budget Information

The annual budget is prepared by the Township Supervisor and adopted by the Township Board; subsequent amendments are approved by the Township Board. Unexpended appropriations lapse at year-end; encumbrances are not included as expenditures. The amount of encumbrances outstanding at December 31, 2003 has not been calculated. During the current year, the budget was amended in a legally permissible manner.

The statement of revenue, expenditures and changes in fund balance – budget and actual – General Fund is presented on the same basis of accounting used in preparing the adopted budget and is adopted in accordance with accounting principles generally accepted in the United States of America.

The budget has been adopted on an activity basis; expenditures at this level in excess of amounts budgeted are a violation of Michigan law. A comparison of actual results of operations to the General Fund budget as adopted by the Township Board is included in the additional information.

# Notes to Financial Statements December 31, 2003

#### Note 9 - Defined Contribution Retirement Plan

The Township provides pension benefits to all of its full-time employees through a defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. As established by the Township Board, the Township contributes six percent of employees' gross earnings and employees contribute five percent of earnings. The Township has elected to contribute the five percent employee contribution for elected officials. In accordance with these requirements, the Township contributed \$23,219.

#### Note 10 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township participates in the Michigan Townships Participation Plan for claims related to property loss, torts, errors, omissions, and workers' compensation. The Township has purchased commercial insurance for employees' medical benefits. Settled claims related to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Townships Participating Plan operates as an insurance purchasing pool for local units of government in Michigan. The Plan purchases commercial insurance on behalf of its members at a lower cost than would be available on an individual basis.

#### Note 11 - Contract for Services

During 2003, the Township renewed a contract with the City of Battle Creek for police services. The contract will run through June of 2007.

The schedule of payments under the provisions of the contract are as follows:

2004	\$ 660,050
2005	709,553
2006	762,769
2007	819,976
	\$ 2,952,348

Costs incurred for the contract during 2003 totaled \$589,342.



# Notes to Financial Statements December 31, 2003

#### Note 12 - Construction Code Fees

The Township oversees building construction in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. Beginning January 1, 2000, the law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the activity since January 1, 2000 is as follows:

Surplus at December 31, 2002		\$ 6,905
Building permit revenue		60,055
Related expenses: Direct costs Estimated indirect costs	\$ 60,165 2,568	
Total construction code expenses		 62,733
Balance at December 31, 2003		\$ 4,227

#### Note 13 - Upcoming Reporting Change

For the year beginning January 1, 2004, the Township plans to adopt GASB Statement Number 34. This will dramatically revise the information being reported in these financial statements. Governmental activities will report information by individually significant fund, as well as in total on the full accrual basis of accounting. Enterprise funds will no longer report capital contributions as a direct increase to equity. Information is not available to present pro-forma data that would show the effect of this future change.

# **Additional Information**





Plante & Moran, PLLC

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To the Members of the Township Board Charter Township of Bedford Battle Creek, Michigan

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The additional information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of the Charter Township of Bedford. This information has been subjected to the procedures applied in the audit of the general purpose financial statements and, in our opinion, except for those items as discussed in the third and fourth paragraphs of our report on the general purpose financial statements, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Plante & Moran, PLLC

April 8, 2004



# General Fund Schedule of Revenue – Budget and Actual Year Ended December 31, 2003

		Budget		Actual		Over (Under) Budget
Taxes:		Daagot		7 tottaai		Budgot
Current levy:						
Police and fire	\$	287,600	\$	273,561	\$	(14,039)
Township	Ψ	132,400	Ψ	131,934	Ψ	(466)
Street lighting		63,000		63,660		660
Fire		251,700		250,809		(891)
Total current levy		734,700		719,964		(14,736)
Tax administration fee		46,500		37,398		(9,102)
Total tax revenue		781,200		757,362		(23,838)
State shared revenue		875,000		781,826		(93,174)
Trailer fees		6,700		4,237		(2,463)
Zoning fees		2,000		4,462		2,462
Liquor license fees		4,000		3,836		(164)
Mechanical permits		10,000		13,774		3,774
Building permits		26,500		28,894		2,394
Electrical permits		12,000		12,260		260
Plumbing permits		6,000		5,127		(873)
Cable franchise		28,000		32,471		4,471
Total licenses, fees and permits		95,200		105,061		9,861
Charges for services		12,500		14,853		2,353
Interest earned		15,500		14,127		(1,373)
Miscellaneous		65,000		100,266		35,266
Total revenue		1,844,400		1,773,495		(70,905)
Other Financing Sources						
Proceeds from debt		886,493		886,493		-
Total revenue and other financing sources	\$	2,730,893	\$	2,659,988	\$	(70,905)



### General Fund Schedule of Expenditures – Budget and Actual Year Ended December 31, 2003

	Budget	Actual	Over (Under) Budget
General Government			
Township Board			
Salaries	\$	\$ 12,000 \$	
Employee benefits		10,913	
Professional services		29,132	
Insurance		25,292	
Computer expense		22,367	
Contingency fund			
Reserve fund		11,864	
Printing and publications		5,091	
Total Township Board	147,200	116,659	(30,541)
Supervisor			
Supervisor's salary		51,000	
Other salaries		20,498	
Employee benefits		<u>29,866</u>	
Total Supervisor	103,600	101,364	(2,236)
Elections			
Miscellaneous		3,024	
Total Elections	4,000	3,024	(976)
Clerk			
Clerk's salary		48,000	
Employee benefits		19,348	
Miscellaneous		574	
Total Clerk	69,500	67,922	(1,578)

### General Fund Schedule of Expenditures - Budget and Actual (Continued) Year Ended December 31, 2003

	Budget	Actual	Over (Under) Budget
General Government (Continued)		, -	
Board of Review			
Salaries		2,115	
Employee benefits		155	
Total Board of Review	2,750	2,270	(480)
Treasurer			
Treasurer's salary		48,000	
Employee benefits		19,348	
Miscellaneous		79	
Dues and publications		5,499	
Total Treasurer	77,000	72,926	(4,074)
Parks			
Repair and maintenance		3,576	
Insurance		705	
Miscellaneous		20,430	
Total Parks	25,600	24,711	(889)
Planning Commission			
Salaries		1,195	
Employee benefits		70	
Total Planning Commission	2,400	1,265	(1,135)



# General Fund Schedule of Expenditures – Budget and Actual (Continued) Year Ended December 31, 2003

	D 1 1	A . I I	Over (Under)
General Government (Continued)	Budget	Actual	Budget
Contract Contract (Contract)			
Assessor			
Salaries – Assessor		34,647	
Other salaries		20,498	
Employee benefits		18,709	
Professional services		963	
Vehicle		911	
Printing and publishing		4,354	
Miscellaneous		1,441	
Total Assessor	88,405	81,523	(6,882)
Street Lighting	63,000	59,545	(3,455)
Building and Grounds			
Utilities		17,320	
Repair and maintenance		11,525	
Communications		10,368	
Operating supplies		7,493	
Postage		4,662	
Insurance		6,450	
Sanitation		3,229	
Storage tank removal		12,825	
Miscellaneous		6,790	
Capital outlay		29,005	
Total Building and Grounds	119,200	109,667	(9,533)

# General Fund Schedule of Expenditures – Budget and Actual (Continued) Year Ended December 31, 2003

			Over
	Budget	Actual	(Under) Budget
General Government (Continued)			
Cemetery			
Salaries		35,415	
Employee benefits		17,367	
Repair and maintenance		9,355	
Insurance		5,707	
Miscellaneous		1,323	
Total Cemetery	76,000	69,167	(6,833)
Total General Government	778,655	710,043	(68,612)
Public Safety			
Police			
Employee benefits		13,253	
Battle Creek Police contract		589,342	
Total Police	605,500	602,595	(2,905)
Fire	•		
Salaries		44,526	
Employee benefits		3,406	
Gas and oil		4,169	
Communications		7,758	
Insurance		35,873	
Repair and maintenance		28,282	
Miscellaneous		1,428	
Replacement equipment		10,127	
Capital Outlay		838,748	
Total Fire	1,281,193	974,317	(306,876)



### General Fund Schedule of Expenditures - Budget and Actual (Continued) Year Ended December 31, 2003

			Over
			(Under)
	Budget	Actual	Budget
Building Department			
Salaries		55,075	
Employee benefits		5,090	
Indirect costs		2,568	
Total Building Department	65,545	62,733	(2,812)
rotal building bepaitment	03,343	02,733	(2,012)
Total Public Safety	1,952,238	1,639,645	(312,593)
Total General Fund expenditures	\$2,730,893	\$ 2,349,688	\$ (381,205)

# Schedule of Operating Expenses Sewer System Fund Year Ended December 31, 2003

	Proprietary Fund Types Sewer Fund
Operating Expenses	
Legal and professional	\$ 2,000
Depreciation	58,797
Sewer contract – City of Battle Creek	<u> 150,969</u>
Total operating expenses	\$ 211,766



# Combining Balance Sheet Trust and Agency Funds December 31, 2003

Assets		Tax Collection Fund		Frust and Agency Fund	P	emetery erpetual are Fund	 Totals
Cash and cash equivalents	<u>\$</u>	1,286,641	\$	138	\$	28,732	\$ 1,315,511
Liabilities and Fund Balance							
Liabilities							
Due to General Fund	\$	202,346	\$	-	\$	-	\$ 202,346
Due to Sewer Fund		39,577		-		-	39,577
Due to other governmental units	_	1,044,718	_	138		-	 1,044,856
Total liabilities		1,286,641		138		-	1,286,779
Fund Balance – Reserved		<u>-</u>				28,732	 28,732
Total liabilities and fund							
balance	\$	1,286,641	\$	138	\$	28,732	\$ 1,315,511

#### Schedule of Indebtedness December 31, 2003

#### **Enterprise Funds:**

Michigan Municipal Bond Authority, Michigan State Revolving Loan Fund Program, County of Calhoun, Project No. 5015

Issue Dated August 28, 1990, in the Amount of

3,044,606

Less:

Bonds paid in prior years (1,719,606)
Bonds due and paid in current year (155,000)

Balance Outstanding - December 31, 2003

\$ 1,170,000

Bonds payable as follows:

Year	Rate	 Interest	Principal		Total
2004	2.00%	\$ 23,400	\$	160,000	\$ 183,400
2005	2.00%	20,200		160,000	180,200
2006	2.00%	17,000		165,000	182,000
2007	2.00%	13,700		165,000	178,700
2008	2.00%	10,400		170,000	180,400
2009	2.00%	7,000		175,000	182,000
2010	2.00%	 3,500		175,000	 178,500
	Total	\$ 95,200	\$	1,170,000	\$ 1,265,200

Interest on the above bonds is payable semi-annually at the indicated rate on May 1 and November 1.



# Schedule of Indebtedness (Continued) December 31, 2003

**General Long-Term Debt Account Group:** 

Installment Purchase Agreement LaSalle Bank

Issue Dated February 27, 2003 in the Amount of

\$ 886,493

Less:

Bonds paid in prior years Bonds due & paid in current year

-

Balance Outstanding – December 31, 2003

\$ 886,493

Payable as follows:

Year	Rate	Interest	Principal	Total
2004	3.09%	27,392	166,675	194,067
2005	3.09%	22,242	171,825	194,067
2006	3.09%	16,933	177,134	194,067
2007	3.09%	11,459	182,608	194,067
2008	3.09%	5,817	188,250	194,067
	Total	\$ 83,843	\$ 886,492	\$ 970,335

Interest and principal on the above agreement is payable annually at the indicated rate on February 27.



#### Plante & Moran, PLLC

Suite 500 67 W. Michigan Ave. Battle Creek, MI 49017-7018 Tel: 269.962.4079 Fax: 269.962.4225

July 16, 2004

Members of the Township Board Charter Township of Bedford 115 S. Uldriks Drive Battle Creek, MI 49017

Dear Board Members:

We have recently completed our audit of the Township's financial statements for the year ended December 31, 2003. We would like to thank you for the opportunity to serve the Township and would also like to thank your staff for all the cooperation we received during the audit. This communication contains items we encountered during our audit, as well as other general topics offered for your consideration.

#### INTERNAL CONTROL STRUCTURE

The concept of "internal control structure" relates to the system of checks and balances intended to safeguard assets and ensure reliability of the accounting data. The Township's policies and procedures that have been put into place, the accounting system, and the environment that the Township operates in, all interact and together form the internal control structure.

In performing our audit of the financial statements of the Charter Township of Bedford as of December 31, 2003, we considered the Township's internal control structure in order to determine the extent of our audit procedures for the purpose of expressing an opinion on the financial statements and not provide assurance on the system of internal control. However, we noted several matters relating to the human resource/payroll function in which we would recommend more documentation. In our testing, we noted there was no personnel file for one employee, there was no documentation of authorized payroll deductions, and the Township was unable to provide a timesheet for a fire department employee for the period tested. We recommend the Township institute a uniform policy to utilize personnel files for all employees and to maintain appropriate documents within the personnel files. Documents that should be included in personnel files include authorizations for payroll deductions, W-4 withholding forms, Form I-9's, and pay rate authorizations. In addition, we recommend approved timesheets be maintained by the accounting department. These actions will help ensure proper documentation. We would be happy to provide guidance in this process.



#### **STATE SHARED REVENUE**

Municipalities in Michigan have and will continue to feel the effects of the slow down in the State's economy. State shared revenue accounted for approximately 45% of the Township's total General Fund revenue for the calendar year ended December 31, 2003. Because of slower than anticipated growth in the State's sales tax collections (the sole source of revenue sharing payments to local units of government) and the State's budget problems which have resulted in additional appropriation reductions to the revenue sharing line item in the State's budget, revenue sharing payments for the State's fiscal years ended September 30, 2002 and 2003 were less than originally projected.

It is generally acknowledged that the State's budget woes will continue for several more years. As a result, we continue to urge the Township to be conservative in its estimation of state shared revenue as this line item in the State's budget remains vulnerable.

#### MUNICIPAL FINANCE ACT REVISIONS - Reminder

The Municipal Finance Act was amended during 2001. Beginning after March 2002, communities are now required to submit a filing once a year with the Michigan Department of Treasury. The old ten day "exemption from prior approval" process has been eliminated and is replaced with this qualification process. This filing will serve as a pre-approval for future debt issues. The current filing is due within six months of the Township's year end (which means for Charter Township of Bedford that filing is due June 30, 2004) and is good for one year thereafter.

#### GASB 34 - NEW REPORTING MODEL - Reminder

As you are aware, the Governmental Accounting Standards Board issued a new pronouncement that will change the presentation of governmental financial statements. The expected benefits of the new model include improved comparability of financial statements between communities, and a better matching of the current year's revenue sources to the full cost of services provided during that year. This pronouncement will go into effect for the Township for the year ending December 31, 2004. At this time, the Township will be required to capitalize all equipment, buildings, and infrastructure. In addition, the Township will be required to prepare the "Management's Discussion and Analysis" section and Plante & Moran would be available for assistance in this process if needed.



Thank you again for the opportunity to serve the Township and to the staff for their cooperation. If we can be of assistance regarding the items in this letter or any other matters, please do not hesitate to contact us.

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Very truly yours,

PLANTE & MORAN PLLC/

L. Bradley Thompson, CPA

Partner

Kim Hoppe, CPA

Associate